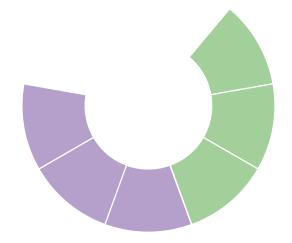
The UCL Ways of Working for professional services supports colleagues to be successful and happy at UCL through sharing expectations around how we work.

The framework enables individuals, teams and leaders to set clear expectations, support development, have quality conversations and be their best in the workplace.



We are persistent in our shared commitment to our goals, our overall mission, and to taking care of ourselves, our students and each other.
We take pride in delivering a positive and proactive service to our colleagues and communities, striving for high quality outcomes and smater ways of working.
We insist of honesty, inclusion and respect for each other in line with UCL's core values, recognising excellence in different forms. We take full accountability for our actions and leading by positive example.
We communicate with intention and clarity, building strong relationships – listening and responding with fairness and compassion
We work creatively in empowered cross-functional teams and partnerships where we build trust and recognise each other's contributions.
We create learning-focused working environments, where we ask challenging questions, encourage respectful inquiry, seek continuous improvement and development, and value constructive feedback.
We know why our work is important, and we respond to the 'bigger picture', drawing out opportunities through being ambitious, united and forward -thinking.
We review our practices and innovate where necessary to use our resources effectively, to achieve our long-term aims and support our objectives.
We understand our responsibilities for delivering timely and effective outcomes, which we achieve through decisive, clear strategies, and well-communicated, consultative plans.

See the UCL Ways of Working for professional services website for guidance around using the framework in appraisal and recruitment activities: www.ucl.ac.uk/ways-of-working

## THE UCL WAYS OF WORKING

SUPPORTING INDICATORS:						
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